



YUKON LIQUOR
CORPORATION
ANNUAL REPORT

April 1, 2012 – March 31, 2013



Yukon
Liquor Corporation



Table of Contents

Letter of Transmittal.....	2
Corporate Plan.....	3
Our Mandate.....	3
Our Vision	3
Our Purpose	3
Our Values.....	3
Our Strategic Goals.....	3
Overview	4
General	4
Purchasing & Distribution Branch.....	5
Retail Sales & Territorial Agent Services Branch.....	8
Licensing & Social Responsibility Branch	9
Facilities, Records & Program Support Branch	12
Shared Corporate Services	12
Organization Chart.....	12
Highlights.....	13
Sales by Location (Hectolitres).....	13
Sales by Location (\$000s)	13
Sales by Product Type	14
Annual Transfer to Government of Yukon	15
Operating Expenses 2012/13	15
Price Analysis	16
Liquor Licences	17
Permits Issued by Location.....	17
Permits Issued by Type.....	18
Licences in Premises Checked.....	18
Warning Letters Issued and Suspensions Served.....	19
Infractions.....	20
Financial Statements.....	21
Management's Responsibility for Financial Statements.....	21
Independent Auditor's Report.....	22
Statement of Financial Position	24
Statement of Comprehensive Income	25
Statement of Changes in Equity.....	26
Statement of Cash Flows	27
Notes to the Financial Statements	28

Photos by Government of Yukon

ISSN: 1182-5960



Letter of Transmittal



The Honourable Brad Cathers
Minister Responsible for the Yukon Liquor Corporation
Government of Yukon

August 5, 2013



Dear Minister Cathers,

I have the honour to present you with the Annual Report of the Yukon Liquor Corporation for the fiscal year ended March 31, 2013.

Respectfully submitted,

Pamela J. Hine
President
Yukon Liquor Corporation



Corporate Plan

Our Mandate

Yukon Liquor Corporation is responsible for the purchase, distribution, and sale of liquor products in the Yukon.

Our Vision

Liquor products are enjoyed in a safe, legal, and socially responsible manner.

Our Purpose

- ▼ To purchase a range of liquor products and make them available to consumers, and to regulate the sale and consumption of liquor products.

Our Values

- ▼ We actively engage staff and customers, supporting and encouraging actions that are fair, responsible, respectful, and consistent.
- ▼ We involve and inform customers and staff in the issues and decisions of the Corporation, using a participative management style.
- ▼ We provide excellent service to customers.
- ▼ We strive to be an environmentally-conscious organization that limits its carbon footprint.

Our Strategic Goals

- ▼ We ensure availability and variety of products to meet customer demand.
- ▼ We regulate the sale and consumption of liquor products, and promote and enforce their legal and socially responsible sale and service.
- ▼ We optimize the net proceeds to government realized from the sale and control of liquor.
- ▼ We provide timely and efficient access to specific government services on behalf of other government departments in rural communities with a liquor store.
- ▼ We support the return and recycling of beverage containers, where necessary.



Overview

General

Yukon Liquor Corporation operates a central warehouse and distribution centre in Whitehorse, and six Yukon Liquor Stores. The five rural liquor stores also provide specific Territorial Agent services on behalf of other government departments.

The Corporation transfers all its net income to the Government of Yukon. It is responsible for the *Liquor Act* and *Liquor Regulations*. In addition, the Corporation collects and remits a 12% tax on the retail value of all liquor products sold in the Yukon, as required by the *Liquor Tax Act*. In 12/13, these transfers to the Government of Yukon totaled \$12.3 million.



Yukon Liquor Board

The Board is responsible for licensing decisions, and for hearing appeals of license suspensions, barrings, and permit refusals. Administration of the Corporation is the responsibility of the President, directed by the Minister.

Currently, the Board has five members, appointed by Cabinet. The Board meets monthly, with additional meetings scheduled as required. Support to the Board is provided by the Licensing & Social Responsibility and Program Support branches.

Corporation

The Corporation has four branches: Purchasing & Distribution; Retail Sales & Territorial Agent Services; Licensing & Social Responsibility; and Facilities, Records & Program Support. In 12/13, Yukon Liquor Corporation also accessed shared services from Yukon Housing Corporation in the areas of Human Resources, Finance, Systems & Administration, and Policy & Communications.



Purchasing & Distribution Branch

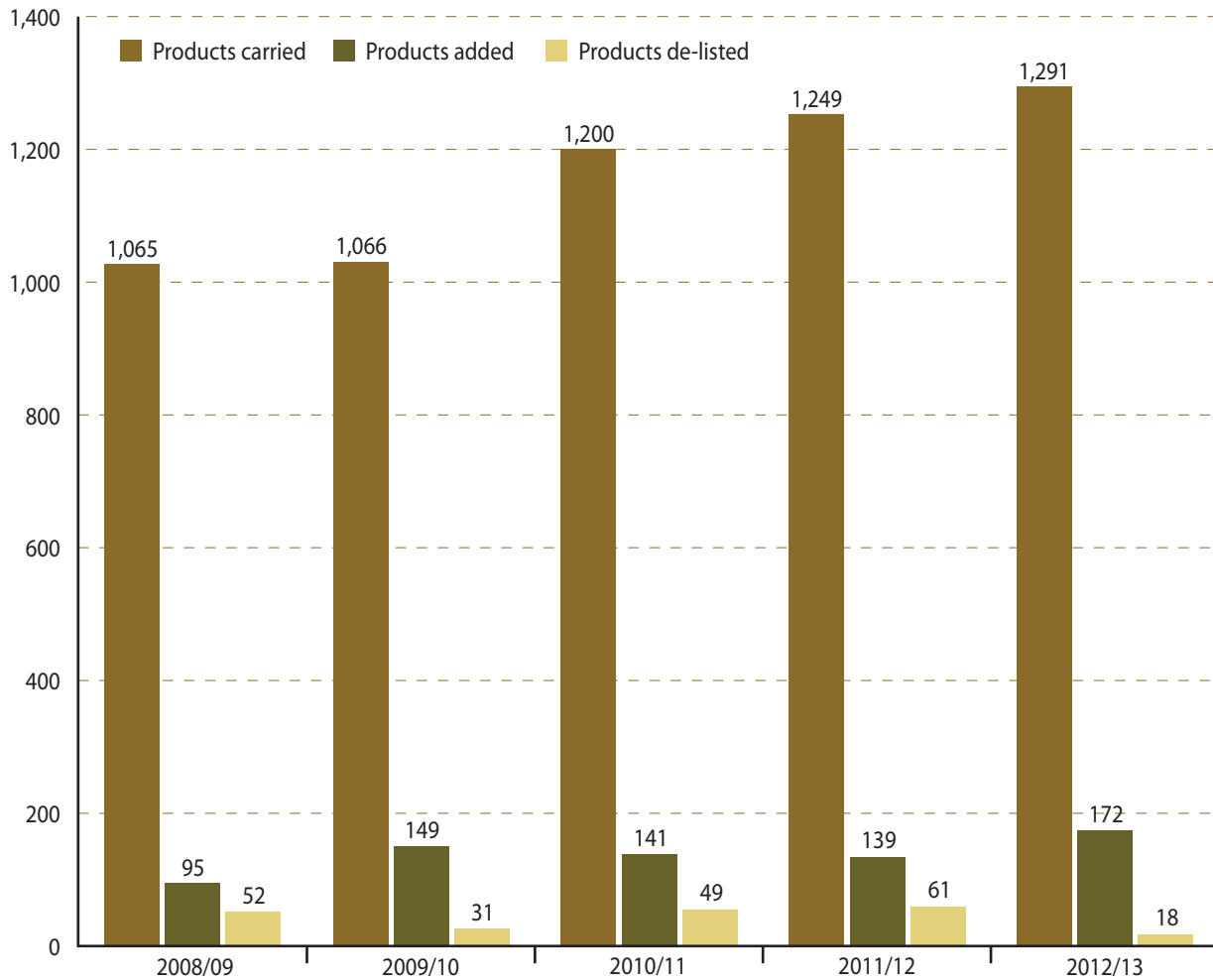
This Branch is responsible for the purchasing, inventory management, and distribution of liquor products.

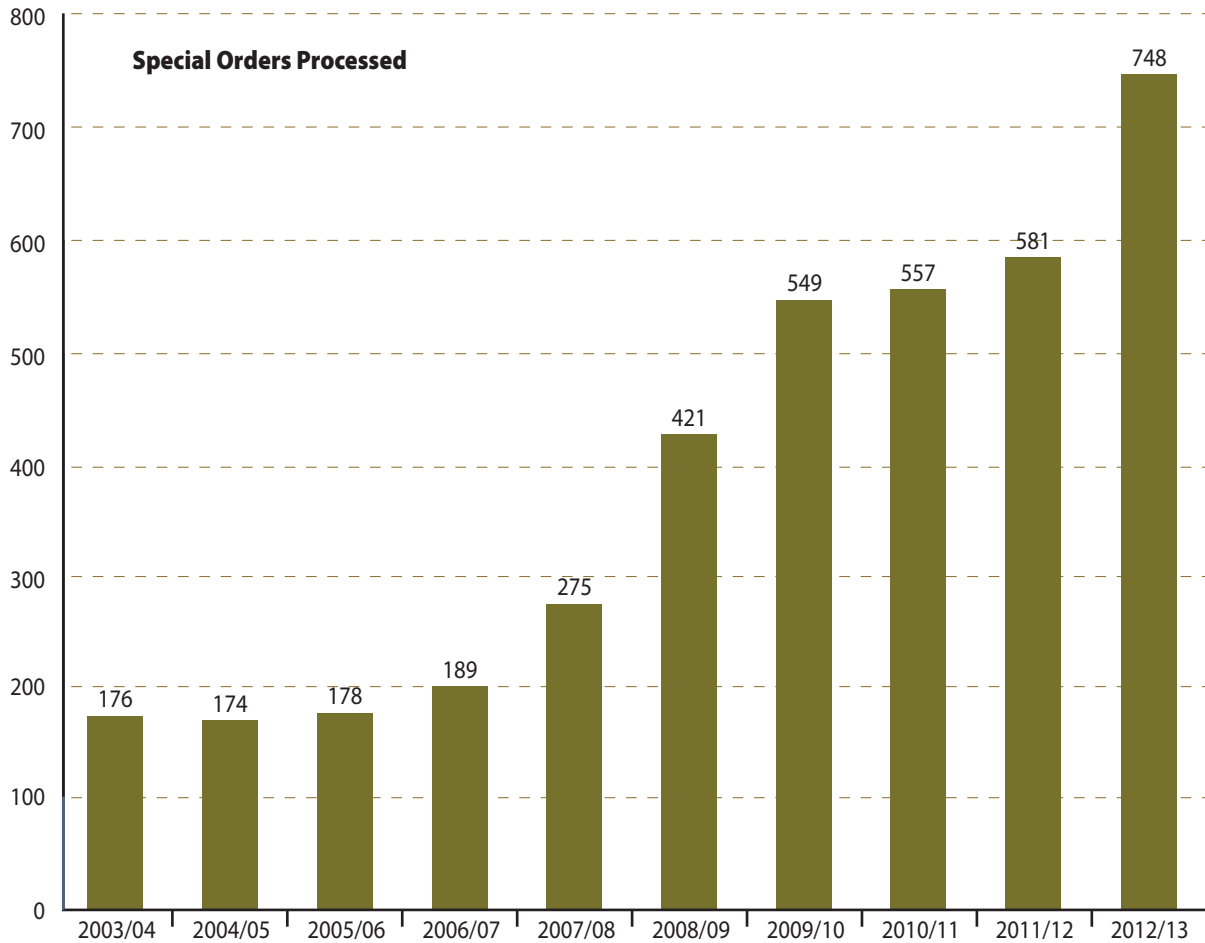
Purchasing & Distribution Branch gathers input from a range of sources, including licensees and other customers, industry, and other jurisdictions, in determining which products to offer for sale in the Yukon, and at what price.

Domestic products are ordered from various locations in Canada.

We purchase locally-produced vodka from Klondike River Distillery, gin and vodka from Yukon Shine and liquor products from Yukon Brewing Company. Canadian-made wines and spirits are purchased directly from suppliers in British Columbia, Alberta, Ontario and Québec. All imported wine, spirits and beer are purchased from the B.C. Liquor Distribution Branch. This allows the Yukon Liquor Corporation to buy a range of products for our customers, in smaller quantities than might otherwise be possible. The arrangement also allows the Corporation to use the quality control and product expertise of the B.C. Liquor Distribution Branch for a modest administrative fee, reducing the Corporation's overhead.

Orders for all non-Yukon products are consolidated in Vancouver and shipped to the central liquor warehouse in Whitehorse. Staff then distributes orders to licensees and to the six Yukon Liquor Stores. Whitehorse licensees purchase their products directly from the central warehouse, and the Whitehorse store serves primarily individuals. The rural stores serve both the general public and licensees.





Purchasing & Distribution staff work closely with suppliers to develop and implement progressive marketing strategies and merchandising programs for shelf management, merchandise display, and in-store tasting programs, in close co-operation with the Retail Sales & Territorial Agent Services branch.

The annual Rotary Wine Festival once again provided the Yukon Liquor Corporation and wine agents with an opportunity to showcase products and get customer feedback on local taste. As a direct result of the festival, the Yukon Liquor Corporation listed 53 new wines and added 60 new products.

The Corporation, working with suppliers, was able to make 59 one-time buys in 12/13, providing customers with an opportunity to try a range of special products.

How do I place a special order?

Contact your local Yukon Liquor Store or Purchasing & Distribution at 867-667-8928 (toll-free 1-800-661-0408 ext. 8928). The minimum order is one case.

Staff will research the cost, including shipping, and provide an estimated price and expected delivery date to you. YLC needs a 50% deposit of the total estimated cost before placing the order. You can pay with cash or credit/debit card (or other pre-authorized payment arrangements, in the case of licensees).

Special orders take between four and 12 weeks to arrive, based on where they are coming from. Staff will contact you by telephone when your special order arrives and you can arrange for pick-up and final payment then.



Whitehorse



Watson Lake



Faro



Haines Junction



Dawson City



Mayo

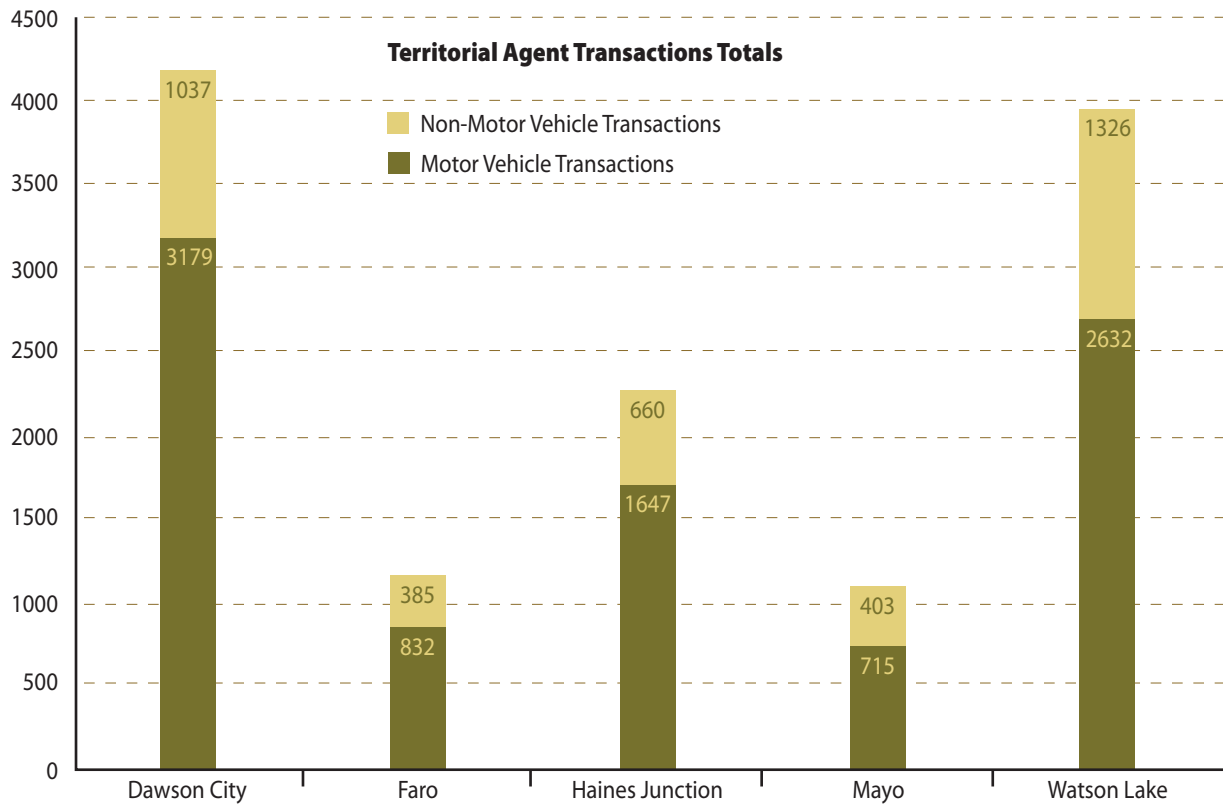


Retail Sales & Territorial Agent Services Branch

The Retail Sales & Territorial Agent Services Branch manages the Yukon government liquor stores, and delivers Territorial Agent services in rural communities with liquor stores. The Branch operates six retail liquor stores: Dawson City, Faro, Haines Junction, Mayo, Watson Lake, and Whitehorse. The stores offer a wide assortment of wine, spirits, beer, and coolers.

The retail liquor stores in the rural communities sell products to licensees as well as to individual customers. They also issue special occasion and reception permits, and are open Tuesday to Saturday. The Whitehorse liquor store sells primarily to individual customers, although it will accommodate licensees when necessary, and is open Monday to Saturday.

Rural store Territorial Agents provide specific services on behalf of other Government of Yukon departments, such as issue and renewal of driver licences, fishing licences, motor vehicle registrations, and business licences. They also receive payments on behalf of the government, such as property taxes and court fines.





Licensing & Social Responsibility Branch

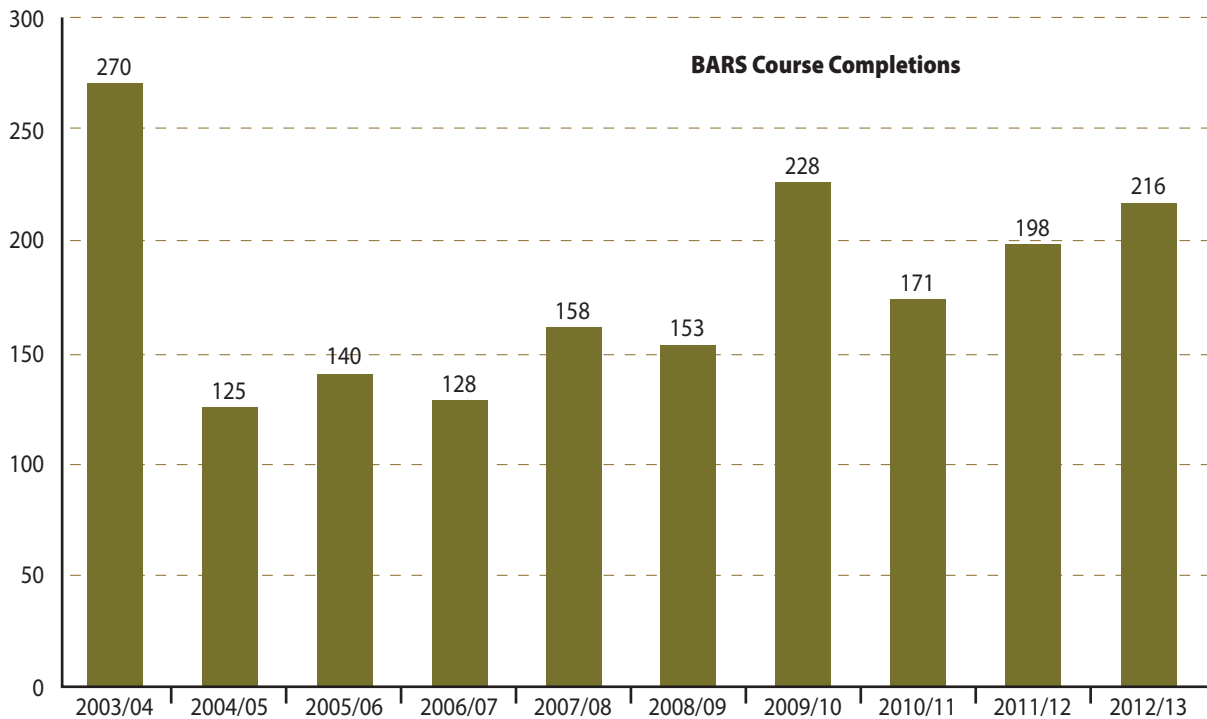
Working with licensees, permit-holders, liquor consumers, and staff, the branch promotes compliance with the *Liquor Act* and *Regulations* through training, education, inspection, discussion, and enforcement. It partners with other organizations to develop and deliver a variety of campaigns in support of responsible consumption.

The Licensing & Social Responsibility Branch is responsible for liquor licensing and inspection throughout the Yukon. Staff works with applicants for liquor licences and permits to assist them to meet the requirements of the legislation. New licence applications are considered by the Board, and permits and licence renewals are considered by the President.

The branch uses a combination of training, education, dialogue, inspection, and enforcement to ensure that the provisions of the *Liquor Act*, *Regulations*, and related policies are being met.



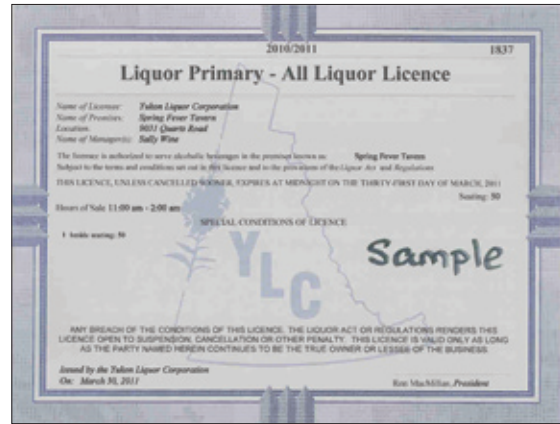
Licensees and their staff are encouraged to participate in various training and information sessions offered by the Branch. For example, the Branch delivers the “Be a Responsible Server” (BARS) course. This is a three-hour server-training program, made available free to participants. Its purpose is to make servers and licensees aware of their legal responsibilities as liquor providers, and to encourage both responsible service and voluntary compliance. It is also available in a self-study format.





The branch staff works to establish and foster constructive working relationships with licensees, permit-holders, and their staff. As part of a systematic approach to check that licensees and permit-holders are adhering to the *Liquor Act, Regulations*, and related policies, Licensing Officers maintain a balanced schedule of walk-through and full-premise inspections of licensed establishments and special events to check that licensees and permit-holders are adhering to the *Liquor Act, Regulations*, and related policies. These inspections focus on aspects of both operations and facilities.

This branch is also responsible for developing and implementing social responsibility initiatives, in co-operation with other government departments and community stakeholders. Social Responsibility resources are leveraged through partnerships with other organizations to maximize impact, and a variety of tools are used to reach the identified target audiences. Our broad-based social responsibility program partners with various inter-agency and community groups and other territorial government departments in delivering public education programs and encouraging responsible drinking practices.



Compliance Framework	
Licensees and permit-holders are responsible for:	Yukon Liquor Corporation — Licensing & Social Responsibility is responsible for:
<ul style="list-style-type: none"> ▼ Adhering to the <i>Liquor Act, Regulations</i>, and related policies ▼ Training and monitoring staff ▼ Operating their establishment/event in accordance with the <i>Liquor Act, Regulations</i>, and related policies 	<ul style="list-style-type: none"> ▼ Providing training, education, and access to related information to licensees and permit-holders ▼ Establishing and fostering constructive working relationships with licensees, permit-holders, and their staff ▼ Developing and implementing a system to check that licensees and permit-holders are adhering to the <i>Liquor Act, Regulations</i>, and related policies ▼ Using a combination of training, education, dialogue, inspection, and enforcement to ensure that the provisions of the <i>Liquor Act, Regulations</i>, and related policies are being met

Yukon Liquor Corporation continued to support alcohol-free graduation events, by providing donations to all Grade 12 classes throughout the Yukon.

In 2012/13, the Corporation supported MADD School Assembly program, as well as continued to support MADD Canada as part of YLC's social responsibility mandate to promote the responsible sale and consumption of alcohol products in Yukon.





What is a Special Occasion Permit?

A Special Occasion permit allows a non-profit organization to sell liquor at a special event, such as a fund-raiser or festival.

What is a Reception Permit?

A Reception Permit allows an individual, organization, or corporation to serve (**not sell**) liquor at a special event held in a public place. Examples are wedding receptions, retirement parties, or art gallery show openings.

For more information, see our "Hosting an Event" pamphlet, available at Liquor Stores, Head Office, and at www.ylc.yk.ca.



Picnic at Lake Bennett, circa 1898. — Yukon Archives, H.C. Barley fonds #4799.

HOSTING AN EVENT

PERMITS & SERVING LIQUOR RESPONSIBLY

There are two kinds of permits — a Reception Permit and a Special Occasion Permit. Make sure you get the right one.

Remember — if your name is on the permit, you are responsible for the drinking that goes on at your event.

Questions? Please contact us — our contact information is on the back of this pamphlet.



Pique-nique au lac Bennett — Archives du Yukon, fonds H.C. Barley n° 4799

L'ART DE BIEN RECEVOIR

OBTENIR UN PERMIS ET SERVIR DE L'ALCOOL DE MANIÈRE RESPONSABLE

Il existe deux sortes de permis : le permis de réception et le permis de circonstance. Assurez-vous de vous procurer le permis approprié.

Rappelez-vous, si votre nom est inscrit sur le permis, c'est vous qui êtes responsable.

Vous avez des questions? N'hésitez pas à communiquer avec nous. Nos coordonnées se trouvent au verso de cette brochure.





Facilities, Records & Program Support Branch

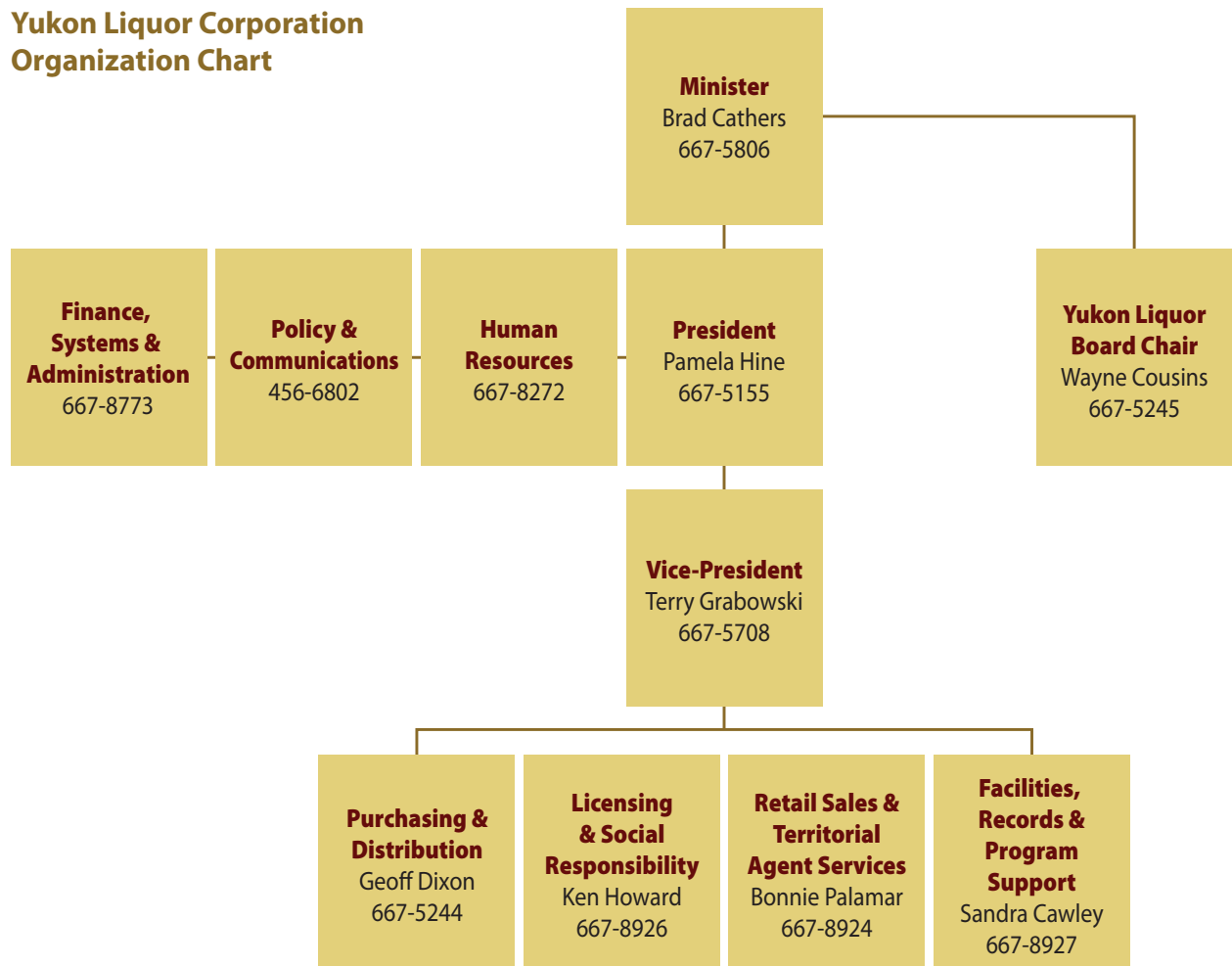
The Branch provides YLC with a variety of essential support services. The responsibilities and services of this unit include telecommunications, records management, contract administration, administrative and reception functions, and other support services to all branches of the Corporation. This branch also works with Licensing & Social Responsibility to provide Secretariat Services to the Yukon Liquor Board.



Shared Corporate Services

Services in the areas of Human Resources, Finance, Systems & Administration and Policy & Communications are provided to Yukon Liquor Corporation by a Corporate Services unit in Yukon Housing Corporation, which reports directly to the President. These centralized branches provide specific corporate services and support for the Yukon Liquor Corporation, Yukon Housing Corporation, and Lotteries Yukon.

Yukon Liquor Corporation Organization Chart





Highlights

Sales by Location (Hectolitres)

Location	Spirits	Wine	Beer & Cider	2012/13	2011/12
Central Warehouse	1,208	827	16,288	18,323	18,549
Dawson City	401	412	4,795	5,608	5,360
Faro	121	39	651	811	796
Haines Junction	119	102	1,288	1,510	1,672
Mayo	124	135	639	898	988
Watson Lake	358	166	2,351	2,874	2,847
Whitehorse	2,337	3,281	14,424	20,042	19,918
Total 2012/13	4,667	4,962	40,435	50,065	
Total 2011/12	4,433	4,770	40,927		50,130

Sales by Location (\$000s)

Location	Spirits	Wine	Beer & Cider	2012/13	2011/12
Central Warehouse	2,498	1,218	6,875	10,591	10,554
Dawson City	955	526	2,063	3,543	3,344
Faro	258	49	277	585	564
Haines Junction	241	136	552	929	1,020
Mayo	235	119	269	622	648
Watson Lake	764	173	991	1,928	1,879
Whitehorse	5,439	4,355	6,360	16,154	15,763
Total 2012/13	10,391	6,576	17,386	34,353	
	30.3%	19.1%	50.6%	100.0%	
Total 2011/12	10,061	6,259	17,453		33,773
	29.8%	18.5%	51.7%		100.0%

Note: Numbers on this page may not be exact due to rounding.



Sales by Product Type		2012/13 \$(000s)	Total \$(000s)	% of category	Volume (HL)	% of category
Whiskey	Domestic	1,929				
	Imported	220	2,149	20.7%	773	16.6%
Scotch	Domestic	n/a				
	Imported	574	574	5.5%	102	2.2%
Rum	Domestic	1,222				
	Imported	173	1,395	13.4%	510	10.9%
Gin	Domestic	117				
	Imported	220	337	3.2%	110	2.4%
Brandy	Domestic	18				
	Imported	121	139	1.3%	39	0.8%
Liqueur	Domestic	478				
	Imported	1,185	1,663	16.4%	523	11.2%
Vodka	Domestic	2,738				
	Imported	355	3,093	29.8%	1,158	25.8%
Coolers & RTD	Domestic	621				
	Imported	166	787	7.6%	1,386	29.7%
Other	Domestic	115				
	Imported	139	254	2.4%	67	1.4%
Total Spirits			10,391	100.0%	4,668	100.0%
Wine	Domestic	3,348				
	Imported	3,059	6,407	99.5%	4,427	99.0%
Wine Coolers	Domestic	5				
	Imported	26	29	0.5%	35	1.0%
Total Wine			6,436	100.0%	4,962	100.0%
Beer	Domestic	15,596				
	Imported	1,081	16,677	96.0%	38,883	96.2%
Cider	Domestic	572				
	Imported	118	690	4.0%	1,552	3.8%
Total Beer & Cider			17,367	100.0%	40,435	100.0%
Subtotal			34,194		50,065	
Other Sales Income Non-liquor		19				
Other Sales Income Opimian		140	159			
Grand Total			34,353			

Note: In the accompanying financial statements for 2012/13, total wine sales includes Opimian sales, and total beer sales includes non-liquor sales.

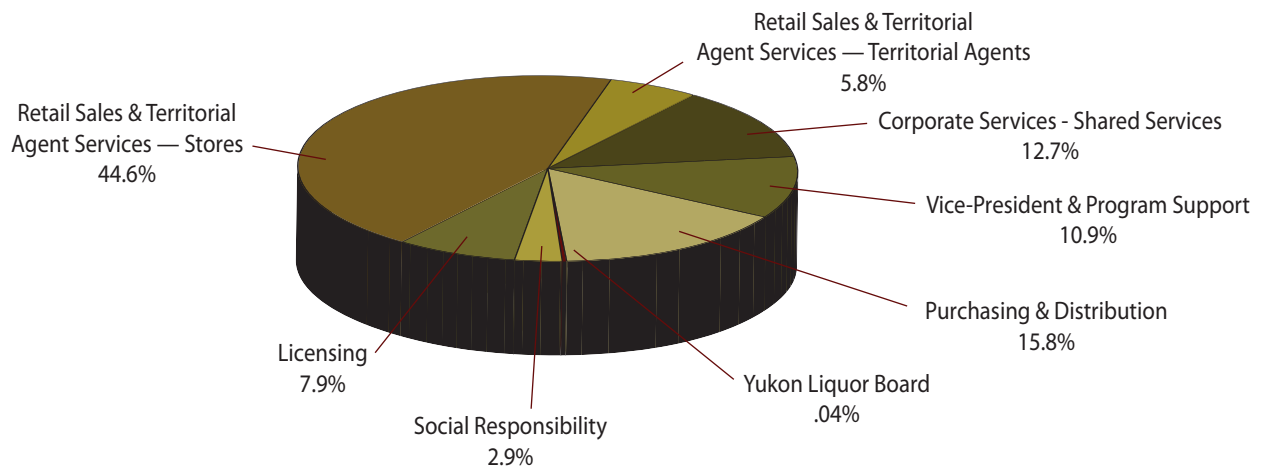
Numbers on this page may not be exact due to rounding.



Annual Transfer to Government of Yukon

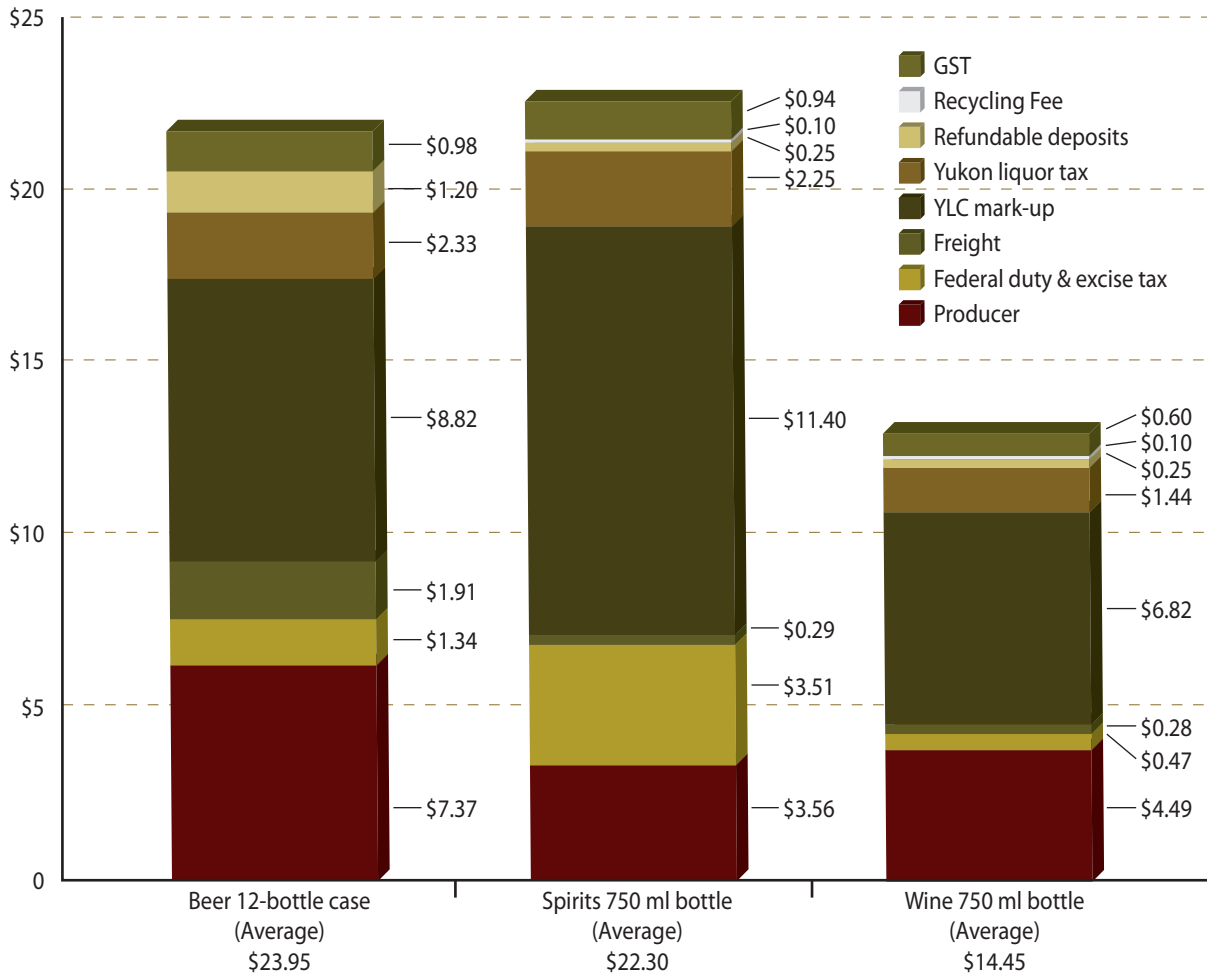


Operating Expenses 2012/13





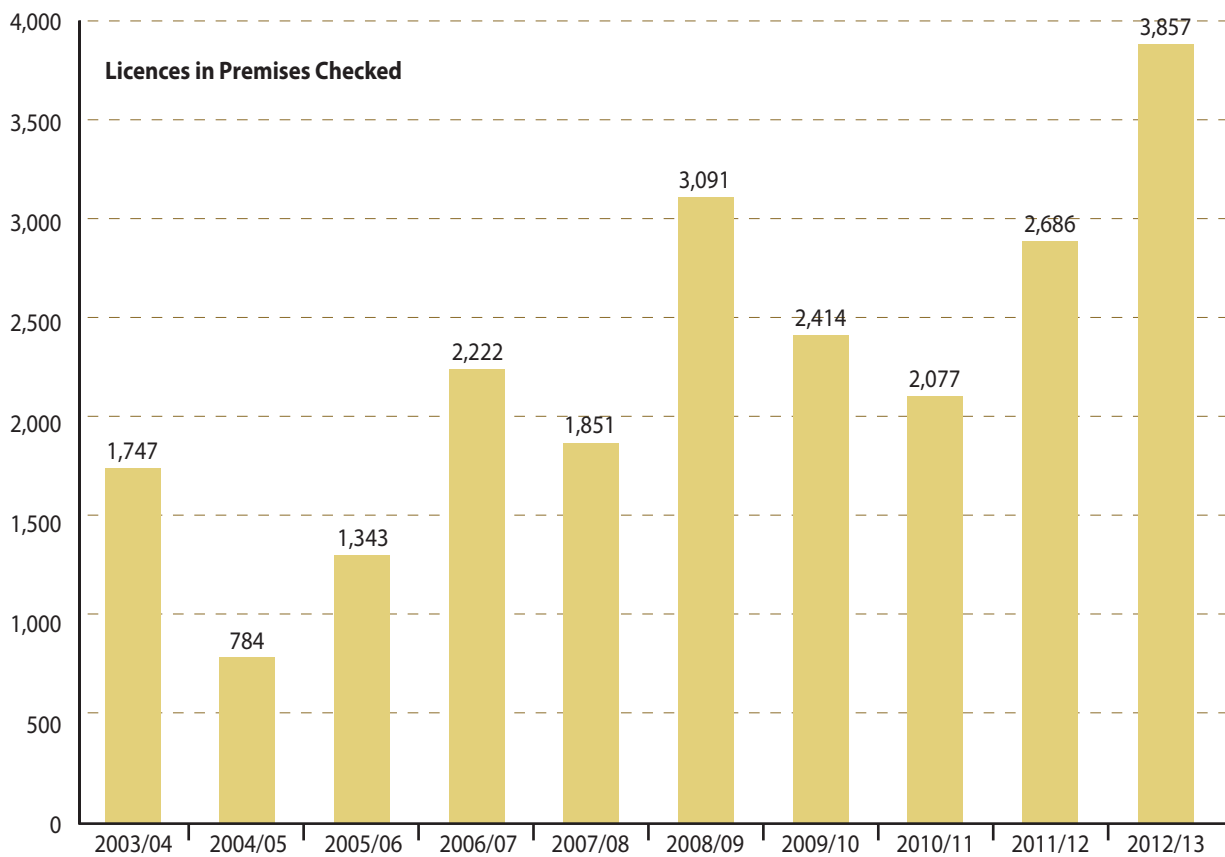
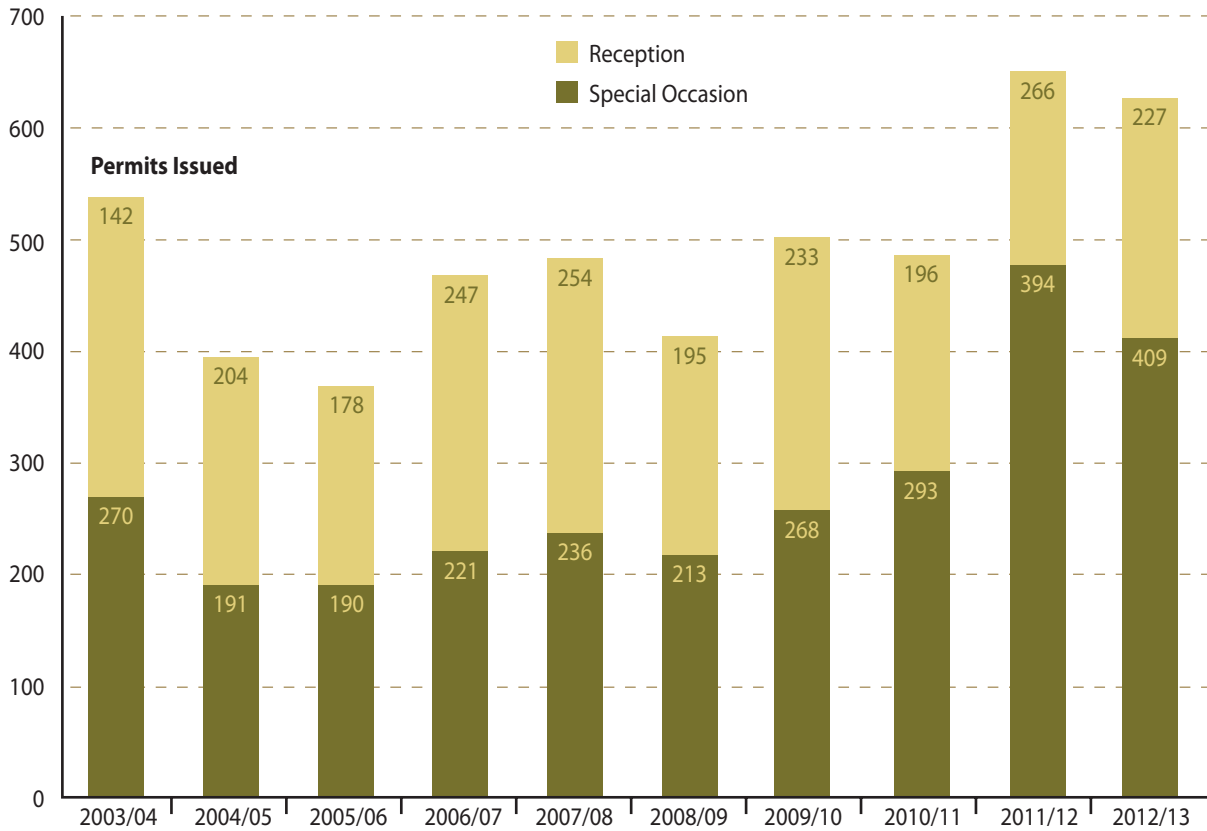
Price Analysis





Liquor Licences					
Type	2012/13	2011/12	2010/11	2009/10	2008/09
Liquor Primary — All Liquor	46	50	49	48	45
Food Primary — All Liquor	57	56	54	48	50
Food Primary — Beer/Wine	29	33	30	29	30
Off Premises — Liquor	60	58	52	48	48
Off Premises — Beer/Wine	20	23	23	23	22
Club	12	12	12	13	13
Special	40	40	35	37	34
Aircraft/Ship	2	3	3	4	2
Room Service	17	19	17	17	16
Liquor Primary — Mess	1	1	1	1	1
Sport Stadium	1	1	1	1	1
Recreation Facility	6	6	6	6	6
Liquor Manufacturer — Brewery	1	1	1	1	2
Liquor Manufacturer — Distillery	3	3	3	2	0
Liquor Manufacturer — Retail Brewery	1	1	1	1	1
Liquor Manufacturer — Retail Distillery	2	2	2	0	0
RV Park	2	1	1	1	0
Total	300	310	291	280	271

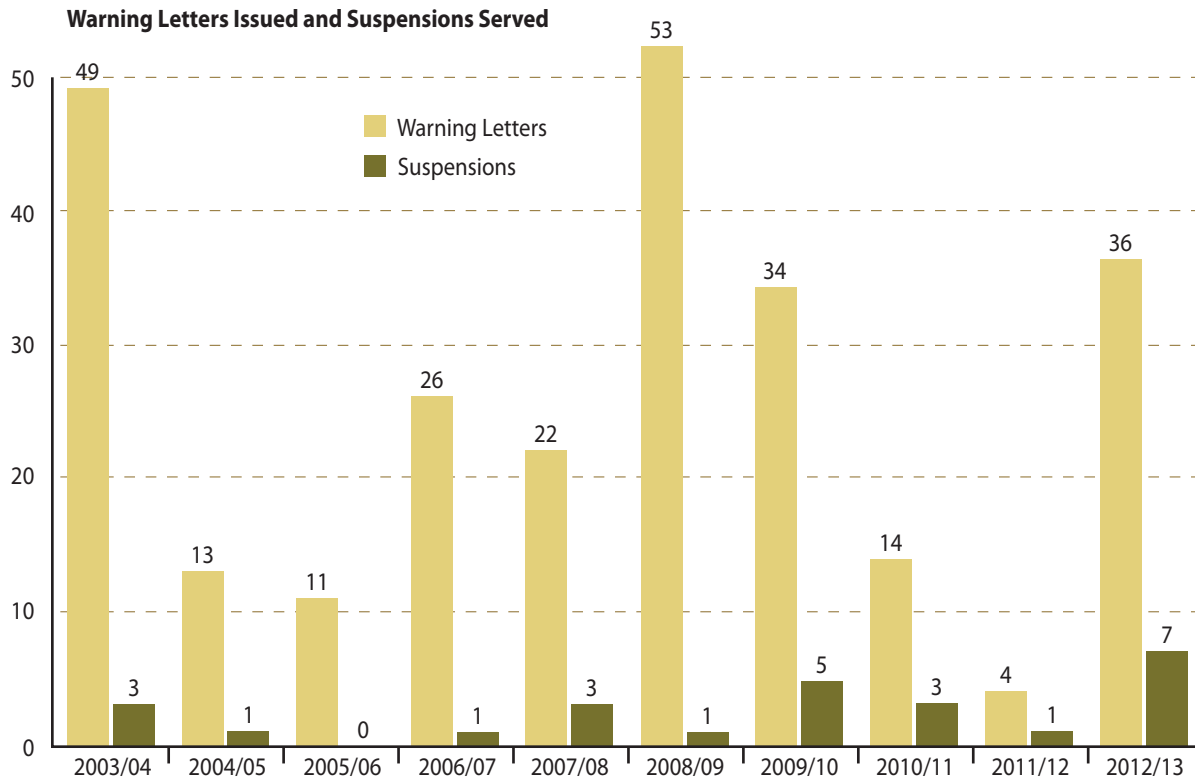
Liquor Permits Issued 2012/13		
Location	Reception	Special Occasion
Dawson City Store.....	43	77
Faro Store	1	5
Haines Junction Store.....	3	25
Mayo Store.....	5	4
Watson Lake Store.....	3	31
Whitehorse Office	172	267
Total.....	227	409





Warning Letters Issued and Suspensions Served

Yukon Liquor Corporation is supporting Yukon government's commitment to harm reduction initiatives and helping to ensure a better quality of life for all Yukoners. Through increased liquor inspections of licensed premises in 2012/13, YLC helped to ensure liquor was served in a safe and responsible way. Staffing resources were increased to add an additional full-time liquor inspector to the Licensing and Responsibility Branch at YLC. As a result of the increased staffing and YLC's support of public health and safety, there was an increase in warning letters and suspensions issued in 2012/13.





Summary of Warning Letters Issued and Suspension Served 2012-2013

During the 2012/13 fiscal year, 36 letters of warning and 7 suspensions were issued, for a total of 80 infractions under the *Liquor Act* and *Liquor Regulations*. Each letter of warning or suspension may include several infractions.

Infractions 2012/13	Warnings	Suspensions
Permitting intoxicated patrons to enter or remain on premises	6	2
Permitting violent, riotous or disorderly conduct on premises	2	2
Selling liquor to intoxicated persons or persons appearing to be intoxicated	6	1
Exceeding the maximum seating capacity (overcrowding)	4	1
A licensee shall have one or more supervisors on duty in licensed premises	2	
Selling liquor to minors	1	
Permitting minors in liquor primary premises	1	
Permitting minors to consume and be in possession of liquor		1
Advertising without approval from the president	4	
Transferring liquor from one product packaging to another		1
Liquor for re-sale cannot be sold or delivered to anyone except the original licensee	2	
Liquor cannot be taken from a licensee for resale	2	
Selling and serving liquor outside authorized hours	2	
Allowing the use of liquor-primary premises after hours		1
Selling off-sales for greater than allowable markup	7	2
Operating outside of authorized conditions	3	
Liquor licence not posted	3	
Allowing patrons to consume liquor in unlicensed area of the premises	1	
Allowing consumption of liquor in a restricted or public place	3	
Allowing liquor purchased for consumption to be taken off the premises	3	
Liquor sold for consumption off premises not paid for at time of purchase	1	
Allowing a minor to open, mix or pour liquor	1	
Allowing a minor to work in a Food-Primary premises without parental consent	1	
Failing to have a liquor menu available	1	
Failing to have an off-sales price list posted	1	
Failing to use recreation facility in a complementing recreational nature	1	
Failing to post Notice of Suspension (Poster)		3
Obstructing inspector in performance of their duties		1
Failing to allow inspector access to all permitted areas		1
Failing to have permit available for inspection		1
Failing to be responsible for the lawful use of a permit		1
Allowing exotic dancing within		1



Liquor Corporation

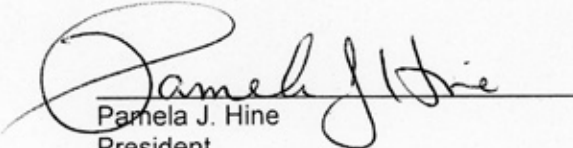
9031 Quartz Road
Whitehorse, Yukon Y1A 4P9
(867) 667-5245 FAX (867) 393-6306
Email: yukon.liquor@gov.yk.ca

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

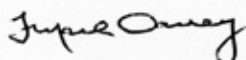
The management of the Yukon Liquor Corporation is responsible for establishing and maintaining a system of books, records, internal controls and management practices designed to provide reasonable assurance that reliable financial information is produced; the assets of the Corporation are safeguarded and controlled; the transactions of the Corporation are in accordance with the relevant legislation, regulations and by-laws of the Corporation; the resources of the Corporation are managed efficiently and economically; and the operations of the Corporation are carried out effectively.

Management is also responsible for the integrity and objectivity of the financial statements of the Corporation. The accompanying financial statements as at March 31, 2013 include amounts based on management's best estimates as determined through experience and judgment, are prepared in accordance with International Financial Reporting Standards. Other financial information included in the Annual Report is consistent with these financial statements.

These financial statements have been independently audited by the Corporation's external auditor, the Auditor General of Canada, and the audit report is included in this report.



Pamela J. Hine
President



F. Mark Davey, CPA CA
Director, Finance, Systems & Administration

June 27, 2013



Auditor General of Canada
Vérificateur général du Canada

INDEPENDENT AUDITOR'S REPORT

To the Minister responsible for the Yukon Liquor Corporation

Report on the Financial Statements

I have audited the accompanying financial statements of Yukon Liquor Corporation, which comprise the statement of financial position as at 31 March 2013, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

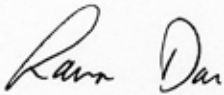
Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of Yukon Liquor Corporation as at 31 March 2013, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

Report on Other Legal and Regulatory Requirements

As required by the *Liquor Act*, I report that, in my opinion, the accounting principles in International Financial Reporting Standards have been applied on a basis consistent with that of the preceding year.

Further, in my opinion, proper books of account have been kept by Yukon Liquor Corporation and the financial statements are in agreement therewith. In addition, the transactions of Yukon Liquor Corporation that have come to my notice during my audit of the financial statements have, in all significant respects, been in accordance with the *Financial Administration Act* of Yukon and regulations, the *Liquor Act* and regulations, the *Liquor Tax Act* and regulations and the by-laws of Yukon Liquor Corporation.



Lana Dar, CA
Principal
for the Auditor General of Canada

27 June 2013
Vancouver, Canada

YUKON LIQUOR CORPORATION
STATEMENT OF FINANCIAL POSITION
as at March 31

ASSETS

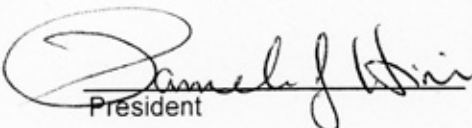
	2013	2012
	(in thousands of Cdn \$)	
Current		
Cash	\$ 436	\$ 1,612
Accounts receivable (Note 4)	81	75
Inventories	3,158	2,737
Prepaid expenses	19	46
	3,694	4,470
Property, plant and equipment (Notes 5, 7 and Schedule)	1,183	813
	\$ 4,877	\$ 5,283

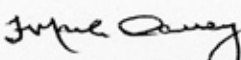
LIABILITIES & EQUITY

Current		
Accounts payable and accrued liabilities (Note 4)	\$ 2,322	\$ 1,778
Due to the Government of Yukon (Notes 4 and 6)	531	1,674
Deferred revenue	81	87
	2,934	3,539
Non-pension benefit liability (Note 10)	760	931
	3,694	4,470
Equity (Note 7)	1,183	813
	\$ 4,877	\$ 5,283

Commitments and contingencies (Note 12)

Approved by Management and authorized for issue on June 27, 2013


President


Director, Finance, Systems & Administration

YUKON LIQUOR CORPORATION
STATEMENT OF COMPREHENSIVE INCOME
for the year ended March 31

	2013	2012
	(in thousands of Cdn \$)	
Revenue		
Beer	\$ 17,386	\$ 17,453
Spirits	10,391	10,061
Wine	6,576	6,259
	34,353	33,773
Cost of goods sold		
Purchases	17,023	16,643
Transportation	371	357
Agency fees	201	180
	17,595	17,180
Gross profit	16,758	16,593
Expenses		
Salaries, wages and benefits	4,980	4,708
Shared corporate services costs (Note 9c)	1,009	975
Rent, utilities and maintenance	998	1,021
Bank expenses	413	358
Depreciation	284	323
Other	242	233
Travel and communications	225	233
General and office supplies	99	95
	8,250	7,946
Operating profit	8,508	8,647
Other income		
Fees, permits and licences	135	120
Miscellaneous	(14)	(7)
	121	113
Profit for the year	8,629	8,760
Other comprehensive income		
Actuarial gain (loss) (Note 10)	(46)	(75)
Comprehensive income	\$ 8,583	\$ 8,685

The accompanying notes and schedule are an integral part of the financial statements.



YUKON LIQUOR CORPORATION
STATEMENT OF CHANGES IN EQUITY
for the year ended March 31

	<u>2013</u>	<u>2012</u>
	(in thousands of Cdn \$)	
Equity, beginning of year	\$ 813	\$ 994
Comprehensive income for the year	8,583	8,685
Current year's profit to be remitted to the Government of Yukon (Note 9a)	<u>(8,213)</u>	<u>(8,866)</u>
Equity, end of year (Note 7)	<u>\$ 1,183</u>	<u>\$ 813</u>

The accompanying notes and schedule are an integral part of the financial statements.

YUKON LIQUOR CORPORATION
STATEMENT OF CASH FLOWS
for the year ended March 31

	2013	2012
	(in thousands of Cdn \$)	
Cash flows from operating activities		
Cash receipts:		
Revenue - beer, spirits and wine	\$ 34,353	\$ 33,773
Fees, permits and licences	109	155
Cash disbursements:		
Purchases	(18,015)	(16,847)
Salaries, wages and benefits	(4,854)	(4,840)
General and administrative expenses	(2,616)	(3,478)
Prepaid expenses	27	(22)
Net cash generated by operating activities	9,004	8,741
Cash flows from investing activities		
Acquisition of property, plant and equipment	(654)	(142)
Net cash used in investing activities	(654)	(142)
Cash flows from financing activities		
Remittance of profit to the Government of Yukon	(9,526)	(9,247)
Net cash used in financing activities	(9,526)	(9,247)
Increase (decrease) in cash for the year	(1,176)	(648)
Cash, beginning of year	1,612	2,260
Cash, end of year	\$ 436	\$ 1,612

The accompanying notes and schedule are an integral part of the financial statements.

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

1. **Authority and operations**

Yukon Liquor Corporation (the Corporation) was established in 1977 under the *Liquor Act* by the Government of Yukon in Canada. It is not a "corporation" under the *Business Corporations Act*, but a government entity and is significantly influenced by the Government of Yukon. As a government entity, the Corporation is exempt from income taxes under Section 149(1)(d) of the Canadian *Income Tax Act*.

The Corporation is responsible for the purchase, distribution and sale of liquor within the Yukon, controlling the sale of liquor through licensed outlets and enforcing all matters related to the *Liquor Act*. The Corporation operates a central warehouse and distribution centre in Whitehorse and six liquor stores. The rural liquor stores also provide specific government services on behalf of the Government of Yukon.

In accordance with the *Liquor Act*, the profit for the year, before depreciation, less amounts expended on property, plant and equipment, is remitted to the Government of Yukon on a monthly basis.

The Corporation is required by the *Liquor Tax Act* to collect liquor taxes on behalf of the Government of Yukon and to remit these taxes on a monthly basis. The current rate is 12% (2012 - 12%) and is applied to all selling prices.

In accordance with the provisions of the *Beverage Container Regulations* under the *Environment Act*, the Corporation collects various beverage container deposits and recycling surcharges on the sale of its products. These amounts are remitted to the Recycling Fund on a monthly basis after deducting deposit refunds paid and fees earned under the program.

The Corporation's registered office is 9031 Quartz Road, Whitehorse, Yukon, Canada Y1A 4P9.

2. **Basis of presentation**

These financial statements have been prepared on a historical cost basis, in accordance with International Financial Reporting Standards (IFRS). The statements are presented in Canadian dollars and are rounded to the nearest thousand (\$000) where indicated.

New and revised standards that are not yet effective

For the fiscal years beginning after January 1, 2013 the Corporation will have to apply new and revised accounting standards issued by the International Accounting Standards Board (IASB).

IFRS 9 *Financial Instruments* replaces IAS 39 - *Financial Instruments: Recognition and Measurement* for classification and measurement of financial assets and liabilities. Management does not anticipate a significant impact to the financial statements.

IFRS 13 *Fair Value Measurement* defines fair value, and sets out in a single standard a framework for measuring fair value and required disclosures. Management does not anticipate a significant impact to the financial statements.

IAS 1 *Presentation of Financial Statements* requires additional disclosures to be made in the other comprehensive income. Management does not anticipate a significant impact to the financial statements.

IAS 19 *Employee Benefits* improves the disclosure requirements concerning the characteristics of defined benefit plans. Management does not anticipate a significant impact to the financial statements.

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

3. Significant accounting policies

The significant accounting policies are as follows:

a) Inventories

Inventories are comprised of alcoholic beverages for resale and are valued at the lower of cost and net realizable value. Inventory costs are determined on a first-in, first-out basis. Cost is comprised of supplier-invoiced value and freight. Net realizable value represents the estimated selling price for inventories less the cost to sell.

b) Revenue recognition

Revenue represents the fair value of consideration received or receivable in exchange for goods and services provided to third parties. Revenue is recognized when the risks and rewards of ownership are substantially transferred. Revenue is presented net of price discounts and promotional discounts. Revenue also does not include container recycling fees which are immediately remitted to suppliers.

c) Financial instruments

The Corporation's financial instruments consist of Cash, Accounts receivable, Accounts payable and accrued liabilities, and Due to the Government of Yukon. Accounts payable and accrued liabilities and Due to the Government of Yukon are due on demand and are non-interest bearing. The carrying amounts of the Corporation's financial instruments approximate fair values because of their short term maturities. These financial instruments are accounted for as follows:

Loans and receivables

The Corporation has classified the following financial asset as loans and receivables: Accounts receivable. Accounts receivable are initially recognized at fair value, which is approximated by the instrument's initial cost in a transaction between knowledgeable, willing parties in an arm's length transaction. Loans and receivables are subsequently measured at their amortized cost, using the effective interest method. Gains and losses arising from changes in fair value are recognized in profit or loss when the loan or receivable is settled or upon impairment. Financial assets are derecognized when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred.

Other financial liabilities

The Corporation has classified the following financial liabilities as other financial liabilities: Accounts payable and accrued liabilities and Due to the Government of Yukon. Accounts payable and accrued liabilities and Due to the Government of Yukon are initially recognized at their fair value, which is approximated by the instrument's initial cost in a transaction between knowledgeable, willing parties in an arm's length transaction. Other financial liabilities are subsequently measured at their amortized cost, using the effective interest method. Financial liabilities are derecognized when they are extinguished, discharged, cancelled or expire.

d) Expense

Expenses are recognized as incurred, on an accrual basis, in the period to which they relate.

e) Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

Depreciation is calculated on a straight-line basis and is based on the estimated useful lives of the assets as follows:

<u>Classification</u>	<u>Estimated Useful Life</u>
Land	Indefinite
Buildings	20 years
Furniture and office equipment	5 years
Operating equipment	5 years
Heavy equipment	15 years
Systems development	5 years
Systems equipment	5 years
Leasehold improvements	remaining term of lease

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized within 'Other income - Miscellaneous' in the statement of comprehensive income.

f) Impairment of assets

Assets are assessed for indications of impairment at each reporting date. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent, if any, of the impairment loss. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units), which are based on the Corporation's individual stores basis.

At each reporting date, assets are assessed for indications that prior impairment losses should be reversed. An impairment loss is reversed if there is an indication that there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognized. This reversal would be recognized immediately in the statement of comprehensive income.

g) Employee

Non-pension benefits

Under their conditions of employment, employees may qualify for and earn employment benefits for vacation, sick, compensatory and personal leave, travel bonus, and severance benefits. The benefit obligation is determined on an actuarial basis. The costs of these benefits are accrued as employees render the services required to earn them and are calculated using the projected benefit method prorated on service. Actuarial gains and losses are recognized immediately in other comprehensive income. Extended health care and insurance plan employee future benefit liabilities are paid by and accrued in the consolidated financial statements of the Government of Yukon.

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

Pension

Substantially all of the employees of the Corporation are covered by the public service pension plan (the Plan), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the Corporation to cover current service cost. Pursuant to legislation currently in place, the Corporation has no legal or constructive obligation to pay further contributions with respect to any past service or funding deficiencies of the Plan. Consequently, contributions are recognized as an expense in the year when employees have rendered service and represent the total pension obligation of the Corporation.

h) Leases

The Corporation assesses all leases to determine their classification. Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are treated as operating leases.

i) Use of estimates

The preparation of financial statements in accordance with IFRS requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Estimates are used when accounting for matters such as depreciation based on management's estimate of the useful lives of property, plant and equipment, and the non-pension benefit liability based on the actuary's valuation. Actual results could differ materially from these estimates.

4. Financial instruments

Risk

The Corporation, through its financial assets and liabilities, is exposed to the following risks from its use of financial instruments: credit risk and liquidity risk. The Corporation manages these risk exposures on an ongoing basis. The Corporation has no significant exposure to interest rate risk and foreign exchange risk. The Corporation is not party to any derivative financial instruments.

Credit risk

Credit risk on financial instruments arises from the possibility that the issuer of a financial instrument fails to meet its obligation.

The carrying amount of Cash and Accounts receivable represents the maximum credit risk exposure.

The Corporation's Accounts receivable has a carrying value of \$81,000 as of March 31, 2013 (2012 - \$75,000). There is no concentration of accounts receivable with any one customer. As at March 31, 2013, approximately 6.7% (2012 - 6.5%) of Accounts receivable were over 90 days past due, whereas 93.3% (2012 - 93.5%) were current or less than 90 days past due. Historically, the Corporation has not incurred any significant losses with respect to bad debts. The Corporation's allowance for doubtful accounts is nil at March 31, 2013 (2012 - nil).

The risk on cash is minimized as these assets are held with a Canadian chartered bank.

Liquidity

Liquidity risk is the risk that the Corporation will not be able to meet its financial obligations as they become due. The Corporation's objective is to have sufficient liquidity to meet these liabilities when due. The Corporation monitors its cash balances and cash flows generated from operations to meet its requirements by regularly checking bank balances and accounts payable reports.

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

The carrying amount of Accounts payable and accrued liabilities and Due to the Government of Yukon represents the maximum exposure to liquidity risk.

The Corporation does not have long-term financial liabilities. The Corporation's Accounts payable and accrued liabilities had a carrying value of \$2,322,000 as at March 31, 2013 (2012 - \$1,778,000). As at March 31, 2013, approximately 0.8% (2012 - 0.4%) of Accounts payable were over 90 days past due, whereas 99.2% (2012 - 99.6%) were current or less than 90 days past due. Due to the Government of Yukon had a carrying value of \$531,000 as of March 31, 2013 (2012 - \$1,674,000).

5. Property, plant and equipment

Net book value of property, plant and equipment purchased by the Corporation after March 31, 1990 is as follows:

	March 31, 2013	March 31, 2012
	(in thousands of Cdn \$)	
Land	\$ 202	\$ 202
Buildings	568	257
Furniture and office equipment	66	115
Operating equipment	22	15
Heavy equipment	325	224
(Schedule)	<u>\$ 1,183</u>	<u>\$ 813</u>

The Corporation's buildings are self insured.

6. Due to the Government of Yukon

	March 31, 2013	March 31, 2012
	(in thousands of Cdn \$)	
Reimbursements due for salaries to employees, and other costs paid on behalf of the Corporation	\$ 795	\$ 643
Remittances due to (from) the Government of Yukon pursuant to <i>Liquor Act</i> (Note 9a)	(609)	704
<i>Liquor Tax Act</i> (Note 9b)	334	318
Net remittances due to the Recycling Fund	11	9
Net due at the end of the year	<u>\$ 531</u>	<u>\$ 1,674</u>

7. Equity

This amount represents the sum of the net book value of property, plant and equipment purchased by the Corporation after March 31, 1990, of which \$1,183,000 (2012 - \$813,000) was purchased prior to remitting funds to the Government of Yukon (Note 1). The annual change in equity represents additions and disposals of property, plant and equipment less depreciation expense for the year.

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

8. Capital management

The Corporation manages its capital in order to purchase a range of liquor products and make them available to consumers, and to regulate the sale and consumption of liquor products, while optimizing the net proceeds to the Government of Yukon realized from the sale and control of liquor.

The Corporation defines capital as net assets. It is subject to the financial management and accountability provisions of the *Financial Administration Act* of Yukon, the *Corporate Governance Act*, and the *Liquor Act*, which specifies that net assets of the Corporation are the property of the Government of Yukon.

The Corporation manages its net assets through its five year capital plan and as a by-product of managing revenues, expenses, assets, liabilities and general financial dealings to ensure that its objectives are achieved effectively. The five year capital plan and revenue projections are approved annually by the Management Board of the Government of Yukon. The Corporation is required to provide regular variance reporting to the Government of Yukon to ensure that the Corporation effectively achieves its objectives whilst remaining a going concern.

The Corporation is not subject to external capital requirements. There has been no change to its capital management during the year.

9. Related party transactions

The Corporation is related to all departments and public agencies of the Government of Yukon. The Corporation enters transactions with these entities in the normal course of business.

(a) Profit due to (from) the Government of Yukon pursuant to the *Liquor Act*

Calculation of adjusted profit due to (from) the Government of Yukon for the year (Note 1):

	2013	2012
	(in thousands of Cdn \$)	
Balance due at the beginning of	\$ 704	\$ 1,085
Comprehensive income for the year	8,583	8,685
Property, plant and equipment additions	(654)	(142)
Depreciation	284	323
Current year's profit to be remitted	8,213	8,866
Less: remitted during the year	(9,526)	(9,247)
Balance due to (from) at the end of the year	<u>\$ (609)</u>	<u>\$ 704</u>

(b) Liquor tax

Liquor tax collected and due to the Government of Yukon for the year (Note 1):

	2013	2012
	(in thousands of Cdn \$)	
Balance due at the beginning of the year	\$ 318	\$ 296
Liquor tax collected during the year	4,121	4,049
Less: remitted during the year	(4,105)	(4,027)
Balance due at the end of the year	<u>\$ 334</u>	<u>\$ 318</u>



YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

(c) Shared services costs

The Corporation has a shared services arrangement with Yukon Housing Corporation which consolidates functions such as the President's office, finance, systems and administration, policy and communications and human resources services. The amount charged by the Yukon Housing Corporation to the Corporation for shared services for the year was \$1,009,000 (2012 - \$975,000).

These transactions are in the normal course of operations and are recorded at the amount of consideration established and agreed to by the related parties. The amounts payable by the Corporation at year-end totalling \$247,000 (2012 - \$225,000) are included in Accounts payable and accrued liabilities.

(d) Other transactions

The Government of Yukon and the Corporation provide services to each other without compensation. These transactions are not recorded in the financial statements of the Corporation. These services include rent-free occupation of several government buildings by the Corporation with an estimated value of \$500,101 (2012 - \$497,265) and provision of Territorial Agent services in rural community liquor stores on behalf of the Government of Yukon with an estimated value of \$459,664 (2012 - \$451,726).

The Corporation reimburses the Government of Yukon on a monthly basis for salaries and benefit expense paid on its behalf by the Government of Yukon.

The Corporation has entered into lease and service level agreements for two community liquor stores in the amount of \$230,000 (2012 - \$228,000) with the Government of Yukon.

The Government of Yukon provides certain property management services to the Corporation. During 2012 the Corporation was charged \$624,000 (2012 - \$149,000) for work done on its properties.

(e) Key management compensation

The following members of the Corporation's staff are considered to be the key management personnel: Vice-President, Director - Retail Sales and Territorial Agent Services, Manager - Facilities, Records & Program Support, Director - Purchasing and Distribution; and Director - Licensing and Social Responsibility. The following shared services staff (see note 9(c)) are considered to be key management personnel and their compensation is disclosed proportionately: President, and Director, Finance, Systems & Administration.

	<u>2013</u>	<u>2012</u>
	(in thousands of Cdn \$)	
Salaries and short-term employee benefits	725	701
Post-employment benefits	85	81
Other long-term employee benefits	28	11
Pre-retirement and severance benefits	14	-

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

10. Employee benefits**Pension plan**

Substantially all of the employees of the Corporation are covered by the public service pension plan (the Plan), a contributory defined benefit plan established through legislation and sponsored by the Government of Canada. Contributions are required by both the employees and the Corporation. The President of the Treasury Board of Canada sets the required employer contributions based on a multiple of the employees' required contribution. The general contribution effective at year end was \$1.64 for every dollar contributed by the employee (2012 - \$1.74). Total contributions of \$616,724 (2012 - \$528,000) were recognized as expense in the current year.

The Government of Canada holds a statutory obligation for the payment of benefits relating to the Plan. Pension benefits generally accrue up to a maximum period of 35 years at an annual rate of 2 percent of pensionable service times the average of the best five consecutive years of earnings. The benefits are coordinated with Canada/Québec Pension Plan benefits and they are indexed to inflation.

Non-pension benefits

The Corporation provides non-pension benefits to its employees based on years of service and final salary. This benefit plan is not pre-funded and thus has no assets, resulting in a plan deficit equal to the accrued benefit obligation.

The results measured at March 31 are summarized as follows:

	2013	2012	
	(in thousands of Cdn \$)		
Accrued benefit obligation, beginning of year	\$ 1,238	\$ 1,072	
Components recognized in Salaries, wages and benefits			
Current service cost	87	76	
Interest cost on accrued benefit obligation	53	56	
Actuarial losses	46	75	
Benefits paid	(14)	(41)	
Accrued benefit obligation, end of year	<u>\$ 1,410</u>	<u>\$ 1,238</u>	
Current portion	\$ 650	\$ 307	
Non-current portion	<u>760</u>	<u>931</u>	
	<u>\$ 1,410</u>	<u>\$ 1,238</u>	
Reconciliation of actuarial (gains) losses recognized in Other comprehensive income (OCI):			
Cumulative actuarial gain recognized in OCI, beginning of year	\$ (134)	\$ (209)	
Actuarial loss immediately recognized in OCI	46	75	
Cumulative actuarial gain recognized in OCI, ending of year	<u>\$ (88)</u>	<u>\$ (134)</u>	
The significant actuarial assumptions were:			
Discount rate	3.50%	4.00%	
Salary escalation rate per annum	2.25%	2.25%	
Accrued benefit obligation, end of year	<u>\$ 1,072</u>	<u>\$ 1,146</u>	<u>\$ 1,006</u>
Experience adjustments on plan liabilities	(209)	6	-

YUKON LIQUOR CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
for the year ended March 31, 2013

The most recent full actuarial valuation in respect of this non-pension post-employment benefits plan was prepared as of April 1, 2010. In conjunction with the transition to IFRS, an update valuation was prepared effective April 1, 2011, with a transition date of April 1, 2010. A further update was prepared effective March 31, 2013. The next required full actuarial valuation would be as of April 1, 2013.

11. Operating lease arrangements

a) Leasing arrangements

Operating leases relate to leases of Whitehorse, Haines Junction and Mayo liquor stores with lease terms between 3 and 5 years. The Corporation does not have an option to purchase the buildings at the expiry of the lease periods.

b) Payments recognized as an expense

	<u>2013</u>	<u>2012</u>
	(in thousands of Cdn \$)	
Minimum lease payments	<u>\$ 376,374</u>	<u>\$ 374,235</u>

c) Non-cancellable operating lease commitments

	<u>March 31,</u>	<u>March 31,</u>
	<u>2013</u>	<u>2012</u>
	(in thousands of Cdn \$)	
Not later than 1 year	\$ 392,934	\$ 361,086
Later than 1 year and not later than 5 years	656,760	841,649
Later than 5 years	-	-
	<u>\$ 1,049,694</u>	<u>\$ 1,202,735</u>

12. Commitments and contingencies

a) Commitments

In the normal course of operations, the Corporation enters into multi-year agreements for the provision of freight and other services. The total commitments as at March 31, 2013 for future years ending on March 31, 2015 is \$4,493,678 (March 31, 2012 for 2013 - \$6,396,131).

b) Contingencies

In the normal course of operations, the Corporation is subject to legal claims and possible claims. No provision for any claim is included in these financial statements, because no contingencies are probable to occur.

YUKON LIQUOR CORPORATION
SCHEDULE OF PROPERTY, PLANT AND EQUIPMENT
for the year ended

	Land	Buildings improvements	Leasehold improvements	Furniture and office equipment	Operating equipment	Heavy equipment	Systems development	Systems equipment	Total
									(in thousands of Cdn \$)
April 1, 2011									
Cost	\$ 202	\$ 4,756	\$ 357	\$ 331	\$ 202	\$ 174	\$ 216	\$ 223	\$ 6,461
Accumulated depreciation	-	4,281	357	156	173	85	216	199	5,467
Net book value	202	475	-	175	29	89	-	24	994
March 31, 2012									
Additions	-	-	-	-	-	142	-	-	142
Disposals - cost	-	-	-	-	-	(29)	-	-	(29)
Disposals - accumulated depreciation	-	-	-	-	-	29	-	-	29
Depreciation	-	(218)	-	(60)	(14)	(7)	-	(24)	(323)
Cost	202	4,756	357	331	202	287	216	223	6,574
Accumulated depreciation	-	4,499	357	216	187	63	216	223	5,761
Net book value	202	257	-	115	15	224	-	-	813
March 31, 2013									
Additions	-	513	-	9	14	118	-	-	654
Depreciation	-	(202)	-	(58)	(7)	(17)	-	-	(284)
Disposals - cost	-	(383)	-	-	-	-	-	-	(383)
Disposals - accumulated depreciation	-	383	-	-	-	-	-	-	383
Cost	202	4,886	357	340	216	405	216	223	6,845
Accumulated depreciation	-	4,318	357	274	194	80	216	223	5,662
Net book value	202	568	-	66	22	325	-	-	1,183

